

	Pillar Initiative	Theme	Key Initiatives	Activity Indicator	Target by FY2022	FY2020 Performance	Related SDGs*
Activities for Customers and Society	Action against global warming	Greenhouse gas emissions Expand contribution to reduction	Switch to new refrigerant	Switch to low-GWP refrigerants (Package, multi, room air conditioners)	Switch all targets to R-32	Completed switchover to R-32 for all 216 target models	
	Resource recycling	Effective use of resources	Enhance product competitiveness	Conversion rate to standardized outdoor units	≥ 90%	78%	   
	Chemical substances management	Promote procurement of materials with low environmental impact	Strengthen supply chain management system	Establish and reinforce CSR procurement system Conduct CSR audits 100% rate of obtaining written consent from all suppliers		Acquisition rate: 95%	     
				Promote EMS at all overseas suppliers (Construction rate of Level II or higher)	≥ 90%	98%	    
			Promote CMS at all suppliers (Construction rate of Rank B or higher)	100%	98%	  	
Activities for Reducing our own Environmental Impact	Action against global warming	Pursue energy use efficiency	Thoroughly eliminate waste	Improvement rate of electricity use efficiency at production sites (Per unit of production vs. FY2013)	≥ 15% reduction	Domestic: 2% reduction Overseas: 16% increase	   
				Improvement rate of gas use efficiency at production sites (Per unit of production vs. FY2013)	Domestic: 60% reduction Overseas: 15% reduction	Domestic: 45% reduction Overseas: 29% increase	
				Reduction rate of electricity used for evaluation and testing facilities at overseas development sites (vs. FY2018)	≥ 30% reduction	23% reduction	
				Reduction rate of CO2 emissions in transport between warehouses	≥ 4% reduction	8% reduction	
				Reduce transfer of products between warehouses (Domestic) Improve product transportation efficiency (Domestic)	1.91 (t-CO2/1,000 units)	1.86 (t-CO2/1,000 units)	
	Expand use of renewable energy	Renewable energy utilization rate	≥ 5% of power consumption	2.0%	 		
	Resource recycling	Rationalize resource use	Thoroughly eliminate waste	Reduce aluminum material waste loss	Reduce waste to 75% of total purchased amount (vs. FY2016)	41% reduction	  
				Reduce copper material waste loss	Reduce waste to 67% of total purchased amount (vs. FY2016)	61% reduction	
				Reduce water consumption at production sites (Reduction rate of water consumption per production volume) Improve waste recycling rate at production sites (Recycling rate in total amount of waste generated)	Domestic: ≥ 20% reduction (vs. FY2013) Overseas: ≥ 6% reduction (vs. FY2013)	Domestic: 2% reduction Overseas: 6% reduction	
				Reduction rate of total waste generated by production sites (Per unit of production vs. FY2013)	≥ 99%	Domestic: 90% Overseas: 95%	
Pursue disassembly and sorting capabilities (increase value of priced goods)				≥ 20% reduction	Domestic: 13% increase Overseas: 0% reduction		
Pursue recycling (turning waste into valuable resources)	Mixed recovery item ratio ≤ 22%	23%	  				
			Pursue recycling (turning waste into valuable resources)	Reduce 9 recovery items shipped as waste	Reduction of 2 items	  	